

THE PHOENIX SYMPHONY

MICHAEL CHRISTIE

The Virginia G. Piper MUSIC DIRECTOR

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2007 : 08

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SEASON

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# Annual Report

Phoenix Symphony Association

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THE PHOENIX SYMPHONY

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Dear Friends,

The Phoenix Symphony's 60th anniversary season gave us many reminders of all that goes into building and sustaining a fine symphony. It isn't one individual, or one performance or one contribution. Instead, it is every musician on stage, every audience member, every Board member and community supporter, every donor, volunteer, and staff member. Each and every one of us plays a vital role, and in that important regard nothing has changed since The Phoenix Symphony's first performance, 60 years ago.

In 1947, the season featured just three performances by the fledgling orchestra and its conductor John Barnett. All were held in the Phoenix Union High School Auditorium, and every one of them attracted a sell-out crowd. At season's end, the president of the Board of Directors, Howell Randolph, congratulated the musicians and expressed pride in the part they played in the first season's success.

Every concert in that inaugural year brought rave reviews. After the first, *The Arizona Republic* had this to say: "Phoenix passed a milestone in its spiraling history of progress last night. . . . Its first full-fledged symphony orchestra performed before a sell-out audience which applauded, stamped, and verbally acclaimed its appreciation, calling Conductor John Barnett four times from the wings for bows."

Flash forward 60 years and the rave reviews continue. The 2007-08 season was nothing short of glorious, launching in September with a jazzy birthday bash that featured the music of Gershwin and the amazing vocals of Dennis Rowland. It ended in early June, more than 300 presentations and 325,000 audience members later. Our 60th anniversary season had many highlights. Here are just a few:

— *The Phoenix Symphony's first Composer-in-Residence, Mark Grey, brought the world premiere of Enemy Slayer: A Navajo Oratorio to Phoenix, along with a year-long series of discussions, exhibits, films, and workshops focusing on music, Navajo traditions, and cultural celebration.*

— *We had three weekends of sold-out concerts (a record that is unprecedented for The Phoenix Symphony), and season ticket sales reached an all-time high.*

— *The Symphony's education and community engagement programs engaged more than 80,000 children and adults, serving 275 schools valleywide and reaching 40 school districts in 35 cities statewide.*

— *The orchestra was joined by world-class guest artists Bernadette Peters, Marvin Hamlisch, and pianist Leon Fleisher, as well as an array of rapidly rising stars and compelling artists, including pianists Simon Trpčeski and Joyce Yang, violinists Jennifer Frautschi and Nicola Benedetti,*

*and flutist James Pellerite on the hauntingly beautiful Native American flute.*

As the artistry of both the orchestra and the Phoenix Symphony Chorus continued to soar, the business side of the Symphony reached new heights as well. For the fifth consecutive year, the season closed with a balanced budget. Ticket revenue and contributed revenue increased and operations continue to grow. In all respects, 2007-08 was a banner year.

One important event, however, turned this 60th anniversary year from good to great. Successful completion of the Herberger Challenge Campaign, initiated by Jeanne and Gary Herberger, represented the investment by thousands of individuals and organizations in the Symphony's artistic vision and institutional purpose. Altogether the campaign raised \$4 million, bringing the Symphony's endowment level to \$10 million and establishing a working capital reserve fund from The Virginia G. Piper Charitable Trust.

In concert with this successful campaign, the Symphony Association's Board of Directors formed a new, separate organization, the Phoenix Symphony Support Foundation, to oversee the endowment, protect its assets, and facilitate investment in artistic plans and programs for the Symphony. The initiative and establishment of the support foundation marked the first phase of our ambitious five-year plan to achieve permanent financial stability to sustain and foster the Symphony's artistic goals.

This new milestone for The Phoenix Symphony is, more than anything, a good jumping off point for reaching the next milestone, for our work is far from finished. The Phoenix Symphony's endowment still is much smaller than that of other orchestras across the country, making our financial base insufficient for the level of quality and service to the community that we are aiming for.

With the enthusiastic support of committed audiences and supporters, we have accomplished so much, and for that we are profoundly grateful. To all of you who have partnered with us — for your interest in, support of, and continuing dedication to The Phoenix Symphony — we offer our sincere and heartfelt thanks. Together, we will continue to build a great orchestra — a model for the 21st Century — for this extraordinary city.

Michael Christie  
*The Virginia G. Piper Music Director*

Edwin H. Wolf  
*Chairman 2007-08*

Maryellen H. Gleason  
*President & CEO*

PHOENIX SYMPHONY ASSOCIATION  
**STATEMENT OF ACTIVITIES**

For the years ended June 30

**2008**

**2007**

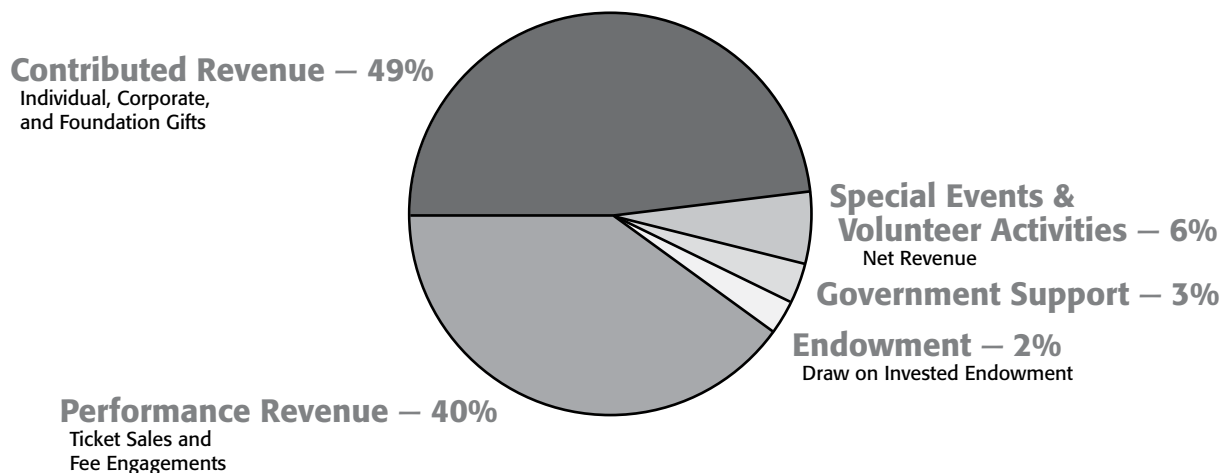
	IN DOLLARS				IN DOLLARS			
	Operations	Temporarily Restricted	Endowment	TOTAL	Operations	Temporarily Restricted	Endowment	TOTAL
<b>Earned Revenue</b>								
Ticket sales	\$ 3,872,636	\$ -	\$ -	\$ 3,872,636	\$ 3,863,157	\$ -	\$ -	\$ 3,863,157
Fee engagements	769,783	-	-	769,783	819,084	-	-	819,084
Realized and unrealized investment income	(17,611)	-	(552,408)	(570,019)	23,661	-	632,987	656,648
Endowment draw	236,754	-	(236,754)	-	216,180	-	(216,180)	-
Interest income	42,152	-	93,343	135,495	37,654	-	119,506	157,160
Miscellaneous revenue	17,096	-	-	17,096	64,767	-	5,900	70,667
<b>Total revenue</b>	<u>4,920,810</u>	<u>-</u>	<u>(695,819)</u>	<u>4,224,991</u>	<u>5,024,503</u>	<u>-</u>	<u>542,213</u>	<u>5,566,716</u>
<b>Expenses</b>								
Orchestra & performance	7,688,656	-	-	7,688,656	7,551,312	-	-	7,551,312
Marketing & box office	1,966,351	-	-	1,966,351	1,766,475	-	-	1,766,475
General & administrative	1,319,658	-	-	1,319,658	1,209,094	-	-	1,209,094
Development	915,774	-	-	915,774	1,018,700	-	-	1,018,700
Volunteer organizations	148,427	-	-	148,427	119,513	-	-	119,513
Endowment expenses	107,040	-	-	107,040	31,811	-	-	31,811
<b>Total expenses</b>	<u>12,145,906</u>	<u>-</u>	<u>-</u>	<u>12,145,906</u>	<u>11,696,905</u>	<u>-</u>	<u>-</u>	<u>11,696,905</u>
<b>Excess (deficiency) from operations</b>	(7,225,096)	-	(695,819)	(7,920,915)	(7,772,488)	-	542,213	(6,130,189)
<b>Contributions &amp; grants</b>								
Contributions from fundraising	4,694,019	1,162,500	1,640,587	7,497,106	2,969,797	1,623,015	329,080	4,921,892
Net revenue from volunteers & special events	661,303	6,000	-	667,303	1,125,034	240,000	-	1,365,034
Government grants	328,168	19,000	-	347,168	380,054	-	-	380,054
In-kind gifts & services	504,836	-	-	504,836	264,654	-	-	264,654
Release of time and purpose restrictions	1,042,982	(1,042,982)	-	-	353,374	(353,374)	-	-
<b>Total contributions &amp; grants</b>	<u>6,874,889</u>	<u>144,518</u>	<u>1,640,587</u>	<u>8,660,004</u>	<u>4,947,772</u>	<u>1,509,641</u>	<u>329,080</u>	<u>6,786,493</u>
<b>Net surplus/(deficit)</b>	<u>\$ (350,197)</u>	<u>144,518</u>	<u>\$ 944,768</u>	<u>\$ 739,089</u>	<u>\$ (1,724,630)</u>	<u>\$ 1,509,641</u>	<u>\$ 871,293</u>	<u>\$ 656,304</u>

*Copies of the audited financial statements and related footnotes are available upon request.*

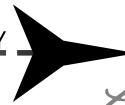
PHOENIX SYMPHONY ASSOCIATION  
**STATEMENTS OF FINANCIAL POSITION**

	As of June 30	<b>2008</b>	<b>2007</b>
<b>Assets</b>			
Cash & Investments		\$ 8,853,607	\$ 7,758,741
Pledges & receivables		2,277,241	2,504,373
Prepaid expenses & other		285,540	461,307
Property & equipment		473,472	406,904
Total noncurrent assets		<u>9,189,062</u>	<u>8,978,365</u>
<b>Total assets</b>		<b><u>\$ 11,889,860</u></b>	<b><u>\$ 11,131,325</u></b>
<b>Liabilities and net assets</b>			
Accounts payable & accrued expense		710,681	784,698
Deferred ticket revenue		1,746,212	1,865,139
Obligations under capital lease		37,390	-
Line of credit payable		<u>\$ 825,000</u>	<u>\$ 650,000</u>
Total liabilities		3,319,283	3,299,837
Net assets		<u>8,570,577</u>	<u>7,831,488</u>
<b>Total liabilities &amp; net assets</b>		<b><u>\$ 11,889,860</u></b>	<b><u>\$ 11,131,325</u></b>

PHOENIX SYMPHONY ASSOCIATION  
**OPERATIONAL REVENUE SOURCES FOR 2007-08 FISCAL YEAR**



THE PHOENIX SYMPHONY



# The Herberger Challenge

## A Transformative Initiative for Fiscal Strength & Artistic Growth

Inspired by the generosity and leadership of Gary and Jeanne Herberger, the Arizona community has shown an overwhelming support for The Phoenix Symphony by coming together in a spirit of giving to meet the \$3-million Herberger Challenge. With this achievement and the Herberger's \$1-million matching gift, the Symphony's endowment is now over \$10 million and marks the completion of the first step of a four-phase transformation toward enduring fiscal solvency. Gratitude is extended to the following individuals, corporations, and foundations that have participated in this monumental achievement. Thank you for your support!

### \$50,000 & more

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\* deceased

2007-08

# The Phoenix Symphony Annual Fund

The Phoenix Symphony gratefully acknowledges the generosity of the donors listed on the following pages, who have made annual gifts of \$100 or more between July 1, 2007, and June 30, 2008, as members of the Phoenix Symphony Association.

## PHOENIX SYMPHONY SOCIETIES

(gifts of \$1,500 or more)

### Grand Partita Society

(\$50,000 and above)

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Daron & Ron Barness

*Daron and Ron Barness  
Family Foundation*

Tim & Casey Bolinger

Benjamin Brown, Ph.D.

& Clara Lovett, Ph.D.

John & Ellen Ford

Ira J. Gaines

& Cheryl J. Hintzen-Gaines

The Bruce T. Halle

Family Foundation

Jeanne & Gary Herberger

*The Herberger Foundation*

Wick & Jill Pilcher

The Schuld Family Fund

### Symphony Society

(\$25,000 to \$49,999)

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Tom & Diane Might

Mrs. Franca Oreffice

Mrs. Jane Wallace Thorne

Drs. Judith G. & Edwin H. Wolf

### Concerto Society

(\$15,000 to \$24,999)

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Michael & Alexis Christie

Jon F. & Lanora Keller

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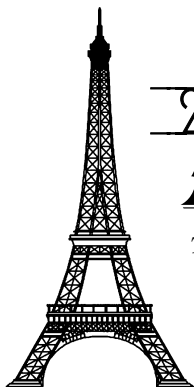
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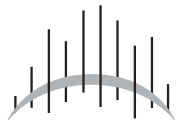
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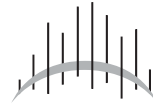
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